STATE BOARD OF COMMUNITY COLLEGES

Annual Report to the Joint Legislative Education Oversight Committee Career Coach Program GS 115D-21.5(d)

Request: The State Board of Community Colleges is asked to approve the NC Career Coach Program 2019-20 Annual Report to the Joint Legislative Education Oversight Committee.

<u>Background:</u> § 115D-21.5(d) Career Coach Program

Annual Report. –

- (1) The board of trustees of a community college that employs one or more career coaches shall report annually to the State Board of Community Colleges on implementation and outcomes of the program, including the following information:
 - a. Number of career coaches employed.
 - b. Number of local school administrative units served and names of schools in which career coaches are placed.
 - c. Number of students annually counselled by career coaches.
 - d. Impact of career coaches on student choices, as determined by a valid measure selected by the State Board of Community Colleges.
- (2) The State Board of Community Colleges shall report annually no later than October 1 to the Joint Legislative Education Oversight Committee on the following:
 - a. A compilation of the information reported by the board of trustees of community colleges, as provided in subdivision (1) of this subsection.
 - b. Number and names of partnership applicants for Career Coach Program funding.
 - c. Number, names, and amounts of those awarded Career Coach Program funding. (2015-241, s. 10.14(a).)

Rationale: The NC Career Coach Program places community college Career Coaches in high schools to assist students with determining career goals and identifying community college programs that would enable students to achieve these goals. The 2019-20 Career Coach Program Annual Report outlines the program implementation and impact.

Contact(s):

Jennifer McLean
Associate Director, Student Support Services



NC Career Coach Program

Annual Report to the Joint Legislative Education Oversight Committee

Submitted by The State Board of Community Colleges

As Required by GS 115D-21.5(d)

September 1, 2020

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SUMMARY

The North Carolina Community College System administers the Career Coach Program, which places community college Career Coaches in high schools to assist students with determining career goals and identifying educational pathways enabling students to achieve these goals. Since the Program's inception in 2015, the General Assembly has shown a commitment to the Program going from an initial \$500,000 appropriation to a total of \$3,500,000 in 2020. As of July 1, 2020, there are eighty-three (83) Career Coaches across the State. During the 2019-20 academic year, seventy-two (72) Career Coaches at thirty-four (34) Community Colleges served 24,422 students at forty-nine (49) Local Education Agencies. While the Career Coach Program has grown and demonstrated success, barriers to on-going success continue. Primarily, these barriers consist of the difficulty in securing the required matching funds and the complexity of the data collection process.

In March 2020, the public schools in North Carolina were closed due to the COVID-19 pandemic. This has tremendously impacted the ability for coaches to reach and engage with high school students. The Coaches adjusted to the new environment and implemented virtual strategies to meet the needs of students. In Appendix 3 you will see select programs highlighted that have pivoted their services to online platforms. While this impacted our Coaches, the number of students engaged were slightly higher than 2018-2019, indicating the incredible work of Coaches across the state.

BACKGROUND

North Carolina General Statute 115D-21.5 establishes the NC Career Coach Program. The purpose of the Program is to place Career Coaches employed by community colleges in high schools to assist students with determining career goals and identifying community college programs that align with those goals. The Career Coach Program is a partnership between local boards of education and community colleges. Career Coach funds are awarded through an application process based on the following: 1) consideration of the workforce needs of business and industry in the region; 2) targeting of resources to enhance ongoing economic activity within the community college service area and surrounding counties; and, 3) geographic diversity of awards.

STATE FUNDING

State funds for Career Coaches must be matched dollar-for-dollar with non-State funds, either public or private. State funds may be used for salary, benefits, and all other expenses related to the employment of the career coach.

Year	Total Recurring Funding
2015-16	\$500,000
2016-17	\$1,000,000
2017-18	\$2,100,000
2018-19	\$2,800,000
2019-20	\$ 2,900,000
2020-21	\$ 3,500,000

Application & Award of Funds

- Application Process: Since funding is not sufficient to provide Career Coaches at every college and in every LEA, funding is allocated on an RFP basis. Interested colleges must submit an application that includes the requirements of G.S. 115D-21.5(c) as well as the following additional components:
 - A deployment plan describing how NC Career Coaches will:
 - Address targeted need in community served
 - Will be sufficiently supported when serving at the LEA location
 - Effectively and appropriately serves local school administrative service area based on rationale supported by local community leaders.
 - Ensure that the number of Coach(es) requested are able to effectively serve the LEA population
 - A professional development plan that:
 - Prepares Career Coaches to work in a high school setting;
 - Ensures Career Coaches are aware of and have the tools and resources to remain current in their knowledge of career opportunities and required education and training; and,
 - Prepares Career Coaches to serve as effective advisors as college personnel in a high school setting.
 - Ensures that the Career Coaches develop and maintain a relationship with local business and industry leaders.
 - A plan for communicating with stakeholders, including high school students, high school and middle school faculty and staff, parents, guardians, and area employers.
 - An evaluation plan including expected outcomes.
- Advisory Committee Review: The Advisory Committee required by G.S. 115D-21.5(c)(1) reviews the applications. This committee is made up of representatives from the NC Community College System, the Department of Public Instruction (DPI), the NC Department of Commerce, and at least three representatives of the business community. The committee evaluates applications based upon the following:

- o Consideration of the workforce needs of business and industry in the region.
- o Targeting of resources to enhance on-going economic activity within the community college service area and surrounding counties.
- Quality of the deployment, professional development, and communication plans.
- o Geographic diversity of awards.
- Award & Duration of Funding: The State Board of Community Colleges awards Career Coach funds based upon the recommendations of the Advisory Committee. Funds are awarded on a State fiscal year basis. Because of the limited amount of funds available, compared to the number of community colleges and LEAs in the State, funding is awarded in three-year cohorts. Any college, including colleges that are already receiving Career Coach funds, may apply for funding during each application period. Although not optimal, the three-year limit on funding does allow additional colleges to apply and allows the Advisory Committee to evaluate the success of the Career Coaches for colleges previously receiving funding.

APPLICANTS

2018-20 COHORT APPLICATIONS

Effective July 1, 2018, the General Assembly appropriated an additional \$700,000 to the NC Career Coach Program. Eight (8) colleges and fourteen (14) LEAs submitted partnership applications. Seventeen (17) Career Coaches for FY 2018-19 and FY 2019-20 at eight (8) Community Colleges were approved to serve students at fourteen (14) LEAs.

TABLE 2.

2018-20 COHORT APPLICANTS				
COMMUNITY COLLEGE	LOCAL EDUCATIONAL AGENCY			
Cape Fear	New Hanover County Schools & Pender County Schools			
Carteret	Carteret County Public Schools			
Catawba Valley	Alexander County Schools, Catawba County Schools, Hickory			
	Public Schools, & Newton-Conover City Schools			
Fayetteville	Cumberland County Schools			
Johnston	Johnston County Schools			
Martin	Martin County Schools			
Robeson	Public Schools of Robeson County			
Wilkes	Wilkes County Schools			
8 Colleges	14 LEAs			

2019-22 COHORT APPLICATIONS

The 2019-22 cohort started with a pool of twenty-seven (27) colleges and forty (40) LEAs submitting partnership applications.

TABLE 3.

2019-22 COHORT APPLICANTS					
COMMUNITY COLLEGE	LOCAL EDUCATIONAL AGENCY				
Alamance	Alamance-Burlington School System				
Bladen	Bladen County Schools				
Blue Ridge	Transylvania County & Henderson County Public Schools				
Brunswick	Brunswick County Public Schools				
Caldwell	Caldwell County Schools				
Central Carolina	Lee County Schools, Harnett County Schools, & Chatham County Schools				
Cleveland	Cleveland County Schools				
Durham	Durham Public Schools				
Edgecombe	Edgecombe County Public Schools				
Forsyth	Winston-Salem/Forsyth County Schools				
Gaston	Gaston County Schools & Lincoln County Schools				
Halifax	Halifax County Schools				
Haywood	Haywood County Schools				
Isothermal	Rutherford County Schools				
Lenoir	Lenoir County Public Schools & Greene County Schools				
McDowell	McDowell County Schools				
Nash	Nash-Rocky Mount Schools				
Piedmont	Person County Schools & Caswell County Schools				
Pitt	Pitt County Schools				
Randolph	Asheboro City Schools & Randolph County Schools				
Rockingham	Rockingham County Public Schools				
Rowan-Cabarrus	Rowan Salisbury School System				
South Piedmont	Union County Public Schools				
Southeastern	Columbus County & Whiteville City Schools				
Vance-Granville	Warren County Schools & Granville county Schools				
Western	Burke County Public Schools				
Piedmont					
26 Colleges	35 LEAs				

During the 2019-20 academic year, a total of fifty-four (54) Career Coaches at twenty-six (26) Community Colleges served students at thirty-five (35) LEAs.

2020-23 COHORT APPLICATIONS

Effective July 1, 2020, the General Assembly appropriated \$ 1,400,000 to the NC Career Coach Program for the 2020-23 cohort. Twenty-seven (27) colleges and thirty-eight (38) LEAs submitted partnership applications. Twenty-nine (29) Career Coaches for FY 2020-21, FY 2021-22, and FY 2022-23 at seventeen (17) Community Colleges were approved to serve students at twenty-three (23) LEAs.

TABLE 4.

2020-23 COHORT APPLICANTS				
COMMUNITY COLLEGE	LOCAL EDUCATIONAL AGENCY			
Asheville-Buncombe Tech	Madison County Schools			
Beaufort County – Hyde Co.	Hyde County Schools			
Beaufort County – Tyrrell Co.	Tyrrell County Schools			
Cape Fear	New Hanover County Schools			
Carteret	Carteret County Public Schools			
Central Carolina	Lee County Schools			
Central Piedmont	Mecklenburg County Schools			
Davidson County – Davie Co.	Davie County Schools			
Davidson County – Davidson Co.	Davidson County Schools			
James Sprunt	Duplin County Schools			
Johnston	Johnston County Public Schools			
Martin – Bertie Co.	Bertie County Schools			
Martin – Martin Co.	Martin County Schools			
McDowell Tech	McDowell County Schools			
Mitchell	Iredell-Statesville Schools			
Rowan-Cabarras	Kannapolis City Schools			
Sampson	Clinton City Schools & Sampson County Schools			
South Piedmont – Union Co.	Union County Schools			
Wilkes	Wilkes County Schools			
GEAR UP Funding:				
Beaufort County – Washington Co.	Washington County Schools			
South Piedmont – Anson Co.	Anson County Schools			
Southwestern	Jackson County Schools			
27 Colleges	23 LEAs			

TOTAL STATEWIDE CAREER COACHES AS OF JULY 1, 2020

TABLE 5.

COLLEGE (REGION)	TOTAL # OF COACHES AS OF 7/1/20	FY 19-20 AWARD** (# OF COACHES)	FY 20-21 AWARD** (# OF COACHES)	LEA	MATCHING FUND SOURCE
Alamance (Central)	2	\$ 79,164 (2)	\$ 79,164 (2)	Alamance- Burlington School System	Alamance- Burlington School System
Asheville- Buncombe Tech (Western)	1	N/A	\$ 52,776 (1)	Madison County Schools	Madison County Schools Funds, College Institutional Funds
Beaufort County - Hyde County (Eastern)	1	N/A	\$ 79,164 (1)	Hyde County Schools	No match required
Beaufort County - Tyrrell County (Eastern)	1	N/A	\$ 79,164 (1)	Tyrrell County Schools	No match required
Beaufort County – Washington Co.	1	N/A	\$ 79,164 (1)	Washington County Schools	No match required
Bladen (Eastern)	1	\$ 39,582 (1)	\$ 39,582 (1)	Bladen County Schools	Local Funds
Blue Ridge (Western)	3	\$ 118,746 (3)	\$ 118,746 (3)	Transylvania County Schools & Henderson County Schools	County Funds
Brunswick (Eastern)	2	\$ 79,164 (2)	\$ 79,164 (2)	Brunswick County Public Schools	College Institutional Funds
Caldwell (Western)	4	\$ 158,328 (4)	\$ 158,328 (4)	Caldwell County Schools	Institutional Funds
Cape Fear (Eastern)	1	\$ 116,175 (3)	\$ 39,582 (1)	New Hanover & Pender County Schools	College Institutional Funds
Carteret (Eastern)	2	\$ 77,450 (2)	\$ 105,552 (2)	Carteret County Public Schools	College Institutional Funds
Catawba Valley (Western)	N/A	\$ 77,450 (2)	N/A	Alexander County Schools, Catawba	College Institutional Funds

Attachment PROG 01A

	TOTAL#				
	OF	FY 19-20	FY 20-21		
COLLEGE (REGION)	COACHES	Award**	AWARD**	LEA	MATCHING FUND
COLLEGE (NEGION)	AS OF 7/1/20	(# OF COACHES)	(# OF COACHES)		Source
				County Schools, Hickory Public Schools, & Newton-Conover City Schools	
Central Carolina (Central)	4	\$ 118,746 (3)	\$ 171,522 (4)	Chatham County Schools, Lee County Schools, & Harnett County Schools	Institutional Funds
Central Piedmont (Central)	1	N/A	\$ 39,582 (1)	Mecklenburg County Schools	Sugar Creek Charter School Funds & College Institutional Funds
Cleveland (Western)	3	\$ 118,746 (3)	\$ 118,746 (3)	Cleveland County Schools	College Institutional Funds
Davidson County – Davie Co. (Western)	1	N/A	\$ 39,582	Davie County Schools	County Funds
Davidson County – Davidson Co. (Western)	1	N/A	\$ 52,776 (1)	Davidson County Schools	County Funds
Durham (Central)	1	\$ 39,582 (1)	\$ 39,582 (1)	Durham Public Schools	Local Funds
Edgecombe (Eastern)	2	\$ 79,164 (2)	\$ 79,164 (2)	Edgecombe County Public Schools	College Institutional Funds
Fayetteville (Central)	N/A	\$ 77,450 (2)	N/A	Cumberland County Schools	College Institutional Funds
Forsyth (Central)	4	\$ 158,328 (4)	\$ 158,328 (4)	Winston- Salem/Forsyth County Schools	College Foundation Funds
Gaston (Western)	2	\$ 79,164 (2)	\$ 79,164 (2)	Gaston County Schools & Lincoln County Schools	College Institutional Funds
Halifax (Eastern)	1	\$ 39,582 (1)	\$ 39,582 (1)	Halifax County Schools	College Institutional Funds

	TOTAL#				
	OF	FY 19-20	FY 20-21		
COLLEGE (REGION)	COACHES	Award**	Award**	LEA	MATCHING FUND
(11201011)	AS OF	(# OF COACHES)	(# OF COACHES)		Source
	7/1/20	(0 0)	(,		
Haywood	2	\$ 79,164	\$ 79 <i>,</i> 164	Haywood County	College Foundation
(Western)		(2)	(2)	Schools	Funds
Isothermal	1	\$ 39,582	\$ 39,582	Rutherford County	College Institutional
(Western)		(1)	(1)	Schools	Funds
James Sprunt	1	N/A	\$79,164	Duplin County	No match required
(Eastern)			(1)	Schools	
Johnston	2	\$ 77 , 450	\$79,164	Johnston County	College Institutional
(Eastern)		(2)	(2)	Schools	Funds
Lenoir	2	\$ 79,164	\$ 79,164	Lenoir County	College Institutional
(Eastern)		(2)	(2)	Public Schools &	Funds, College
				Greene County	Foundation Funds,
				Schools	Lenoir & Greene
					County Schools
Martin – Bertie	1	N/A	\$79,164	Bertie County	No match required
Co.			(1)	Schools	
(Eastern)					
Martin – Martin	1	\$ 39,582	\$79,164	Martin County	No match required
Co.		(1)	(1)	Schools	
(Eastern)					
McDowell	2	\$ 39,582	\$ 92,358	McDowell County	County Funds, CFI
(Western)		(1)	(2)	Schools	
Mitchell	1	N/A	\$ 39,582	Iredell-Statesville	College Institutional
(Western)			(1)	Schools	Funds
Nash	2	\$ 79,164	\$ 79,164	Nash-Rocky	College Institutional
(Eastern)	_	(2)	(2)	Mount Schools	Funds
Piedmont	2.5*	\$ 79,164	\$ 79,164	Person County	County funds
(Central)		(2)	(2.5)	Schools & Caswell	
				County Schools	
Pitt	3	\$ 118,746	\$ 118,746	Pitt County	College Institutional
(Eastern)		(3)	(3)	Schools	Funds
Randolph	3	\$ 118,746	\$ 118,746	Asheboro City	College Institutional
(Central)		(3)	(3)	Schools &	Funds
				Randolph County	
		1	_	Schools	
Robeson	N/A	\$ 38,725	N/A	Public Schools of	College Institutional
(Eastern)		(1)		Robeson County	Funds

COLLEGE (REGION)	TOTAL # OF COACHES AS OF 7/1/20	FY 19-20 AWARD** (# OF COACHES)	FY 20-21 AWARD** (# OF COACHES)	LEA	MATCHING FUND SOURCE
Rockingham (Central)	1	\$ 39,582 (1)	\$ 39,582 (1)	Rockingham County Public Schools	College Institutional Funds
Rowan-Cabarrus (Central)	4	\$ 118,746 (3)	\$ 158,328 (4)	Rowan Salisbury School System & Kannapolis City Schools	College Institutional Funds
Sampson (Eastern)	2	N/A	\$ 158,328 (2)	Clinton City Schools & Sampson County Schools	No match required
South Piedmont (Central)	4	\$ 39,582 (1)	\$ 118,746 (1)	Anson County & Union County Public Schools	College Institutional Funds
Southeastern (Eastern)	1	\$ 39,582 (1)	\$ 39,582 (1)	Columbus County Schools & Whiteville City Schools	County funds and Columbus County Industry Group Funds
Southwestern (Western)	1	N/A	\$ 79,164 (1)	Jackson County Schools	College Institutional Funds
Vance-Granville (Central)	1	\$ 39,582 (1)	\$ 39,582 (1)	Granville County Schools & Warren County Schools	Institutional and County Funds
Western Piedmont (Western)	3	\$ 118,746 (3)	\$ 118,746 (3)	Burke County Public Schools	College Institutional Funds
Wilkes (Western)	4	\$ 154,900 (4)	\$ 211,104 (4)	Wilkes County Schools	College Institutional Funds

^{*} Piedmont CC requested an additional part-time coach in June 2020. The request was granted as no additional funding was needed.

^{**} Award amounts indicate the funding level at the time the SBCC approved the award. (See Appendix 2 for grouping by Region.)

IMPACT DATA FOR 2019-20

STUDENT ENGAGEMENT

Student engagement is the one-on-one session with a Career Coach discussing the student's career interests, identifying opportunities for deeper exploration and immersion, and developing a guided pathway towards appropriate course selection related to the student's career interest. In addition to student engagement, Career Coaches may also hold groups sessions and activities.

TABLE 4.

COLLEGE (REGION)	No. of Coaches	COACHING SESSIONS	High School
Alamance (Central)	2	1147	Southern Alamance HS & Cummings HS
Bladen (Eastern)	1	477	West Bladen HS & East Bladen HS
Blue Ridge (Western)	3	700	North Henderson HS, East Henderson HS, West Henderson HS, Rosman HS, Hendersonville HS, Brevard HS & Davidson River Academy
Brunswick (Eastern)	2	846	North Brunswick HS, South Brunswick HS, West Brunswick HS, & Center for Applied Sciences and Technology
Caldwell (Western)	4	1192	Hibriten HS, Career Center Middle College, South Caldwell HS, & West Caldwell HS
Cape Fear (Eastern)	3	1494	Ashley HS, Hoggard HS, Laney HS & New Hanover HS, Pender HS, Topsail HS & Heide Trask HS
Carteret (Eastern)	3	742	Croatan HS, East Carteret HS, West Carteret HS, MaST Early College HS
Catawba Valley (Western)	2	1037	Alexander Central HS, Bandy's HS, Bunker Hill HS, Foard HS, Hickory HS, Maiden HS, Newton Conover HS, St. Stephens & Discovery HS
Central Carolina (Central)	3	876	Jordan Matthews HS, Southern Lee HS, & Triton HS
Cleveland (Western)	3	713	Burns HS, Crest HS, Kings Mountain HS, Turning Point Academy, Pinnacle Classical Academy & Shelby HS
Durham	1	570	Orange HS

COLLEGE (REGION)	No. of Coaches	COACHING SESSIONS	High School
(Central)	COACHE	GESSIONS	
Edgecombe (Eastern)	2	975	North Edgecombe HS, Southwest Edgecombe HS, North East Carolina Prep School & Tarboro HS
Fayetteville (Central)	2	1405	Cape Fear HS, Pine Forest HS, Terry Sanford HS & Westover HS
Forsyth (Central)	4	1455	Carver HS, Parkland Magnet HS, West Stokes HS & North Forsyth HS
Gaston (Western)	2	273	Bessemer City HS, Hunter Huss HS, North Gaston HS, Lincolnton HS & West Lincoln HS
Halifax (Eastern)	1	272	Southeast Halifax HS & Northwest Halifax HS
Haywood (Western)	2	400	Pisgah HS & Tuscola HS
Isothermal (Western)	1	285	R-S Central HS, Chase HS, & East Rutherford HS
Johnston (Eastern)	2	902	Clayton HS, Corinth-Holders HS, Smithfield-Selma HS, South Johnston HS, West Johnston HS, Cleveland HS, & Princeton HS
Lenoir (Eastern)	2	214	Greene Central HS, South Lenoir HS, North Lenoir HS, & Kinston HS
Martin (Eastern)	1	129	Riverside HS & South Creek HS
McDowell (Western)	1	980	McDowell HS
Nash (Eastern)	2	630	Northern Nash HS, Southern Nash HS, Nash Central HS, Center for Industry, Tech & Innovation (CITI) HS & Rocky Mount HS
Piedmont (Central)	2	287	Person HS & Barlett-Yancey HS
Pitt (Eastern)	3	376	North Pitt HS, JH Rose HS, Farmville Central HS, South Central HS, Ayden-Grifton HS, & DH Conley HS
Randolph (Central)	3	1325	Asheboro HS, Eastern Randolph HS, Providence Grove HS, Randleman HS, Southwestern Randolph HS, Trinity HS, Uwharrie Ridge & Wheatmore HS
Rockingham (Central)	1	182	Rockingham HS, Reidsville HS, Morehead HS & McMichael HS
Robeson (Eastern)	1	791	Fairmont HS & Purnell Swett HS
Rowan- Cabarrus	3	802	North Rowan HS, Salisbury HS, & South Rowan HS

COLLEGE (REGION)	No. of Coaches	COACHING SESSIONS	High School
(Central)			
South Piedmont (Central)	1	173	Piedmont HS & Porter Ridge HS
Southeastern (Eastern)	1	0*	East Columbus, West Columbus, South Columbus & Whiteville HS
Vance- Granville (Central)	1	238	Granville Central, JF Webb HS, South Granville, Warren New Tech HS & Warren County HS
Wilkes (Western)	4	861	Wilkes Central HS, East Wilkes HS, North Wilkes HS, West Wilkes HS, Ashe County HS & Alleghany County HS
Western Piedmont (Western)	3	1673	Draughn HS, East Burke HS, Freedom HS, Patton HS, & Hallyburton Academy
TOTALS	72	24,422	49 LEAs

^{*} The Southeastern CC Coach was hired in mid-January and unable to receive training and meet students at the HS before the COVID pandemic shut the schools.

PATHWAY ENROLLMENTS

Pathway enrollment data has been delayed due to the effects of COVID-19. We anticipate receiving this data from the Department of Public Instruction this fall and will provide an addendum when the data is complete.

EMPLOYER ENGAGEMENT

Career Coaches served the community by engaging with the local workforce via meetings with local workforce leaders, chambers of commerce, and other business leaders. In January 2018, the NC Community College System Office began requiring colleges to report on employer engagement activities. During the 2019-2020 academic year 399 workforce engagement activities supported the adjustment to available pathways in order to better meet the state and local workforce need.

BARRIERS

The NC Career Coach program has received positive response from both community colleges and employers. However, there are barriers to access for colleges and LEAs.

Match Requirement. Effective July 1, 2019, Senate Bill 61 (Section 3.3) adjusted the matching formula (G.S. 115D21.5(c)(2)b.) based on county tiers. While this was a tremendous show of support from the General Assembly, the dollar-for-dollar matching requirement is still a significant barrier from some colleges, especially small, rural colleges that have limited access to county funds or private funding sources.

Data Collection. During the 2019-2020 year the NC Community College System decided to change the format of data collection for all programs. Coaches now collect the PowerSchool ID during all one-on-one student engagement as well as more detailed information about each student contact. The format of collection is labor intensive for the coaches; however the System Office is able to conduct a data match to the Department of Public Instruction to provide more robust data on the effectiveness of the program.

CONCLUSION

The NC Career Coach Program is successfully helping high school students to choose a viable career path. Although there are only eighty-three (83) Career Coaches statewide, there is broad deployment and strong engagement with coaching students as evidenced by student enrollment in both high school and community college pathways. Career Coaches are also engaging with the local workforce in order to better align workforce needs with pathways. To further understand program impact at the local level, colleges submitted narratives describing strength and improvement areas (See Appendix 1). These narratives illustrate the creative efforts to guide students on the path through excellent education into the workforce. However, difficulties persist with regard to the ability for small, rural colleges to secure matching funds and the collection of rigorous data.



APPENDIX 1 Selected College Highlights

Bladen Community College

"The one-on-one meetings with students always seem to produce great outcomes because it provides the students with 100 percent focus on each individual and their future. By meeting individually with students, I find that they are able to really dive into discovering how they see their future and what career will make them happy long-term. During these meetings, we discuss the students' interests, colleges, job opportunities, application process, deadlines, preparing for college or work, etc. The partnerships the Career Coach has are important for the students in Bladen County to provide career opportunities and local resources. Bladen Community College and the Bladen County School System have a great working relationship that continues to strengthen, which helps our students by providing a great support system. I also think that the relationships between the Career Coach and the NC State College Advising Corps College Advisors is very significant in positively impacting the students of Bladen County."

Brunswick Community College

"The Career Coaches attended local Rotary meetings to make sure community members were aware of their role in the schools and in an effort to network within the community; we also visited local Chamber of Commerce offices and Town Halls to speak with representatives in an effort to establish more relationships in the community. We also assisted with the planning and implementation of Manufacturing Day at Brunswick Community College, which allowed high school students to tour local manufacturing facilities and machine shops while learning about employment opportunities within those areas."

Carteret Community College

"Career Coaches made thirty-two presentations to high school classes, focusing on career assessments, using the Virtual Job Shadowing platform, and career exploration. We designed a CCC Website Scavenger Hunt as a fun way to allow students to explore our website and discover program offerings. We worked closely with the Career Development Coordinators to target students that would benefit from one-on-one meetings with a Career Coach. We often brought high school students on CCC's campus to tour college programs and to meet with program area instructors, assisting in their decision-making process."

Cleveland Community College

"All three coaches serve on the Cleveland County Chamber Business Education Alliance (BEA) Committee. Together, coaches, counselors, and other BEA members plan our annual Making It Work event, which introduces high school seniors and juniors to local manufacturing companies. At this event, students learn about local manufacturing, technical and engineering jobs, and are given the opportunity to tour many local plants and facilities. Serving on the BEA committee has proved beneficial to our coaches and students by fostering strong relationships with local businesses and industry. In addition, the partnerships developed through BEA afforded the Career Coaches meetings and tours of the following local industries this year: IMC Metals America, Nippon Electric Glass Co., Shelby Fabrics, and Greenheck."

Forsyth Technical Community College

"I serve on the Construction/Trades subcommittee of the local chamber. Every other year Forsyth Tech, Goodwill, DOT, and other community partners host a Construction Day Career Fair for high school students in the 7 surrounding counties. The CDC, college counselor, and I were able to take 35 students to this event which took place inside the Joel Coliseum and outside on the fairgrounds. There were a total

of 75 exhibits inside and outside for students to engage in hands on activities and discuss career opportunities with industry professionals."

Gaston College

"Coaches helped in the planning and execution of the EdgeFactor Career Expo. This event exposes all eighth and tenth graders in Lincoln County to workforce opportunities in their local region and to the Career and Technical Opportunities at Gaston College. This event is facilitated as a partnership between Gaston College, Lincoln County Schools, and the Lincoln Economic Development Association. Coaches are actively involved in the planning meetings and logistics involved with this event. This event was held in February 2020."

Lenoir Community College

"I ...was able to connect students to a local business partner; East Point Prosthetics in Kinston purchased a 3D printer they have started to use to produce prostheses; the folks at East Point have become wonderful partners and have not only spoken to various CTE classes this year, they have also allowed classes to visit their facilities as well as allow students to participate in job shadowing with them. [In] mid April, they reached out to me regarding a need they had due to large orders coming in from all over the country for PPE (face shields)-they needed some help and wanted to bring in some of our local students to work; at one point they had brought in 15 high school students and had them working various shifts to meet their demand; what a wonderful site to see; our high school students were making the best out of their change in semester plans and had become "essential workers" producing PPE to many Frontline and Healthcare Workers across the country!"

Rowan-Cabarrus Community College

"The Power of a Career Coach Article [is an] article written by Tameka Brown, Interventionist Specialist at South Rowan HS: https://yourrowan.com/the-power-of-the-career-coach/." [The college also offered a] Real Talk Event. The goal of the "Real Talk" Event is to reinforce career-centered conversations that occur in the high schools...so that students can engage in discussion with their families about their passions and interests as that connect to their career aspirations. Panelists included: Emily Baldwin, Career and College Promise Coordinator, Rowan-Cabarrus Community College; Jamie Dawkins, Transfer Advisor, UNC-Charlotte; Stan Honeycutt, Business Services Account Manager, North Carolina Manufacturing Institute; Subrina Hough, Outreach Specialist, Crosby Scholars; Lise Keller, Regional Representative, UNC-Greensboro; Randy Sossamon, Executive Vice President, Excel Electrical Technologies, Inc; and John Struzick, Innospec."

Western Piedmont Community College

"Career Coaches continued their workforce development partnerships by serving on a board for "Work in Burke", a program designed with the intention of educating "students and their parents about the job opportunities available in Burke County and the training required to pursue a career in those fields." The board has representatives from local industry, Burke County Public Schools, Western Piedmont Community College, NC Works, Gear Up, and the Western Piedmont Council of Governments. We meet monthly to discuss different ways that we can increase the employment in Burke County by offering unique opportunities to high school students."

APPENDIX 2 Career Coaches by Region

REGION	COLLEGE	TOTAL # OF COACHES AS OF 7/1/20	LEA	MATCHING FUND SOURCE
Central	Alamance	2	Alamance-Burlington School System	Alamance-Burlington School System
	Central Carolina	4	Chatham County Schools, Lee County Schools, & Harnett County Schools	Institutional Funds
	Central Piedmont	1	Mecklenburg County Schools	Sugar Creek Charter School Funds & College Institutional Funds
	Durham	1	Durham Public Schools	Local Funds
	Forsyth	4	Winston- Salem/Forsyth County Schools	College Foundation Funds
	Johnston	2	Johnston County Schools	College Institutional Funds
	Piedmont	2	Person County Schools & Caswell County Schools	County funds
	Randolph	3	Asheboro City Schools & Randolph County Schools	College Institutional Funds
	Rockingham	1	Rockingham County Public Schools	College Institutional Funds
	Rowan- Cabarrus	4	Rowan Salisbury School System	College Institutional Funds
	South Piedmont	4	Anson County & Union County Public Schools	College Institutional Funds
	Vance- Granville	1	Granville County Schools & Warren County Schools	Institutional and County Funds
Eastern	Beaufort County	3	Bertie County & Martin County Schools	No match required
	Bladen	1	Bladen County Schools	Local Funds

Region	COLLEGE	TOTAL # OF COACHES AS OF 7/1/20	LEA	MATCHING FUND SOURCE
	Brunswick	2	Brunswick County Public Schools	College Institutional Funds
	Cape Fear	1	New Hanover County Schools	College Institutional Funds
	Carteret	2	Carteret County Public Schools	College Institutional Funds
	Edgecombe	2	Edgecombe County Public Schools	College Institutional Funds
	Halifax	1	Halifax County Schools	College Institutional Funds
	James Sprunt	1	Duplin County Schools	No match required
	Lenoir	2	Lenoir County Public Schools & Greene County Schools	College Institutional Funds, College Foundation Funds, Lenoir County Schools and Greene County Schools
	Martin	2	Bertie County & Martin County Schools	No match required
	Nash	2	Nash-Rocky Mount Schools	College Institutional Funds
	Pitt	3	Pitt County Schools	College Institutional Funds
	Sampson	2	Clinton City Schools & Sampson County Schools	No match required
	Southeastern	1	Columbus County Schools & Whiteville City Schools	County funds and Columbus County Industry Group Funds
Western	Asheville- Buncombe	1	Madison High School	Madison County Schools Funds, College Institutional Funds
	Blue Ridge	3	Transylvania County Schools & Henderson County Schools	County Funds
	Caldwell	4	Caldwell County Schools	College Institutional Funds
	Cleveland	3	Cleveland County Schools	College Institutional Funds
	Davidson County	2	Davie County & Davidson County Schools	County Funds

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REGION	COLLEGE	TOTAL # OF COACHES AS OF 7/1/20	LEA	MATCHING FUND SOURCE
	Gaston	2	Gaston County Schools & Lincoln County Schools	College Institutional Funds
	Haywood	2	Haywood County Schools	College Foundation Funds
	Isothermal	1	Rutherford County Schools	College Institutional Funds
	McDowell	2	McDowell County Schools	County Funds, CFI
	Mitchell	1	Iredell-Statesville Schools	College Institutional Funds
	Southwestern	1	Jackson County Schools	College Institutional Funds
	Western Piedmont	3	Burke County Public Schools	College Institutional Funds
	Wilkes	4	Wilkes County Schools	College Institutional Funds

APPENDIX 3 Selected COVID Strategies

Alamance Community College

"This school year I met with 322 students in one on one meetings either virtually or face to face. This is an 18% increase from last school year despite the circumstances in addition to meeting with students in group settings, classrooms, after school events and field trips. The changes of the pandemic inspired me to be more innovative with my approach to reaching students. In addition to connecting with students via email I also had Facetime and Google Meet appointments with students to get their questions answered and needs met. I was able to collaborate with our school counselors and other staff to reach students and help them with college applications, CCP courses, FAFSA, and anything else that would help the student transition to college with ease. This speaks volumes on the connections that not only I but career coaches across the state are making with our students to ensure they are equipped with what they need to succeed no matter what. While there were some barriers to communication, i.e. students without internet access or who chose not to communicate, there was still significant work done with our students without the face to face interactions."

Carteret Community College

"We had scheduled four events for high school students to bring them on our campus for more career specific exploration, but these events did not happen due to COVID stay-at-home orders. We had scheduled a Construction Careers Day, in conjunction with several local contractors and the county Homebuilder's Association and local contractors (75 students invited), a Health Sciences Day, cosponsored by our local hospital, Carteret Health Care (75 students invited), and a Spa Services Day (20 students invited), in conjunction with Great Clips. We had also worked with the Chamber of Commerce, the Economic Development Council and the NCWorks Career Center to sponsor the Eastern Carolina Job Fair. Over 50 businesses/industries were to be represented. We had arranged for high school seniors who had not made career plans to attend the Job Fair for a "speed-jobbing" event (60 students). It was extremely disappointing that those events did not happen."

Catawba Valley Community College

"During the COVID-19 crisis, Catawba Valley Community College has been able to continue to serve our high school student populations and partners by utilizing a variety of technology tools and resources. Career Coaches used google hangouts, email and google voice phone calls to discuss community college and career opportunities, as well as the enrollment process with high school students and counselors."

Central Carolina Community College

"This year we face challenges with "closing the loop". Many of our students were unresponsive after the high school closures to our outreach attempts. This resulted in getting incomplete data/survey results and contact information on all of our students this year. Also, we felt the digital and access inequity our students have in regards to devices and appropriate/reliable internet access. This was a challenge and not only impacted their interactions with Career Coaches, but also their success in high school and dual enrollment classes. Establishing meaningful relationships with our new students was a challenge in the virtual environment. Often responses were shorter and follow through on the student's part was limited. In anticipation of next year, CCCC Career Coaches are developing and revamping the tools they use to collect data from the students working with them and trying to improve our virtual advising and coaching opportunities. This will include virtual onboarding, information sessions, and orientations."

Forsyth Community College

"A lot of the communication with students has gone mainly electronic and there is more texting and emails than before. Being in close contact is always best (when it's safe of course) but I think COVID has taught all of us some "Technology Tricks" we will be using from now on."

Piedmont Community College

"When COVID-19 started, it was hard to get in touch with the students! Because we serve in rural areas a lot of our conversations with students were by phone. Recently, there was a Caswell County senior struggling with high school and being home all the time. She didn't know what to do and was not doing well in her classes. I started to check-in on her almost daily to make sure she was okay. I would shoot her a quick text and usually call her once a week to hear her voice. One day when we were on the phone, I was giving her a pep talk and she said "I have never had someone like you in my life, you have done a lot for me and I really thank you". I already knew I loved my job, but that just solidified it even more."

Randolph Community College

"As we were forced to work remotely...we incorporated ScreenCast-O-Matic and Screecastify, which allowed us to add audio to computer screen recordings, to guide students through career assessments and to help with academic advising. We also used Google Voice and Remind 101 to help us call/text students since that is what [platforms] they are most familiar with. We also partnered with our LEAs for them to post announcement in Canvas, which is where a lot of their high school course work was being submitted. Lastly, we also held a live information session for graduating seniors who needed help navigating the enrollment process using Blackboard Collaborate. We set up virtual break out rooms where students could attend a room for Admissions/RDS, Career Advising/Registration, and Financial Aid. We found this to be very beneficial for students and cost efficient for the college so we definitely plan to host more live, virtual events like this in the future."